



# Management Lean Learning Laboratory (ML3)

Focusing on skills that go deeper than Five S and waste elimination, ML3 methodology and training provides a structured set of tools for executives and managers to use on a daily basis throughout their lean journey. Often ignored when a company undergoes lean transformation, these skills are critical in helping organizations pull everything together – rules, tools and principles – to ensure sustainable cultural and operational changes.

ML3 involves six basic levels of activities applied across 10 sessions. Module topics include:

- Creative Tension (current reality vs. the ideal state)

- Control Point Standardization
- Direct Observation of Work
- 5 Whys Problem-solving
- Scientific Method A3s
- Visible PDCA (Plan, Do, Check, Act)
- Lean Coaching

Training is provided by a Lean Learning Center coach, who comes on-site for each session, which are typically 3-6 weeks apart. The skills are applied through a method of Learn – Apply – Reflect, which ensures internalization and sustainability of the practice.



**Lean Learning Center**

*Developing leaders and learners for lean transformation*

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